

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

In re:  BPS US Holdings Inc., <i>et al.</i> , <sup>1</sup>  Debtors.	) ) ) ) ) ) )	Chapter 11  Case No. 16-12373 (KJC)  (Joint Administration Requested)
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**NOTICE OF ENTRY OF INITIAL ORDER OF THE CANADIAN COURT AND  
REPORT OF THE MONITOR IN THE CANADIAN PROCEEDINGS**

**PLEASE TAKE NOTICE** that on October 31, 2016, on the application of the Debtors under Canada’s *Companies’ Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the “**Canadian Proceedings**”), to the Ontario Superior Court of Justice (Commercial List) (the “**Canadian Court**”), the Canadian Court issued an Initial Order, a copy of which is annexed hereto as Exhibit A, (i) appointing Ernst & Young Inc. as Monitor (the “**Monitor**”) in the Canadian Proceedings, (ii) instituting a stay of all proceedings as against the Debtors or the Monitor affecting the business or property of the Debtors, (iii) authorizing and empowering the Debtors to enter into certain financing arrangements, and (iv) providing other relief in connection with the Canadian Proceedings.

**PLEASE TAKE FURTHER NOTICE** that on October 31, 2016, the Monitor filed with the Canadian court the *Report of the Proposed Monitor*, a copy of which is annexed hereto as Exhibit B, providing the Canadian Court with certain information relevant to the relief sought by the Debtors in the Canadian Proceedings.

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<sup>1</sup> The Debtors in these chapter 11 cases, along with the last four digits of each Debtor’s federal tax identification number or Canadian equivalent, are as follows: BPS US Holdings Inc. (8341); Bauer Hockey, Inc. (3094); Easton Baseball / Softball Inc. (5670); Bauer Hockey Retail Inc. (6663); Bauer Performance Sports Uniforms Inc. (1095); Performance Lacrosse Group Inc. (4200); BPS Diamond Sports Inc. (5909); PSG Innovation Inc. (9408); Performance Sports Group Ltd. (1514); KBAU Holdings Canada, Inc. (5751); Bauer Hockey Retail Corp. (1899); Easton Baseball / Softball Corp. (4068); PSG Innovation Corp. (2165); Bauer Hockey Corp. (4465); BPS Canada Intermediate Corp. (4633); BPS Diamond Sports Corp. (8049); Bauer Performance Sports Uniforms Corp. (2203); and Performance Lacrosse Group Corp. (1249). The Debtors’ headquarters are located at 100 Domain Dr., Exeter, NH 03885 (collectively, the “**Debtors**”).

Dated: October 31, 2016  
Wilmington, Delaware

**ALLEN & OVERY LLP**

Ken Coleman  
1221 Avenue of the Americas  
New York, NY 10020  
(212) 610-6300 (telephone)  
(212) 610-6399 (facsimile)  
ken.coleman@allenoverly.com

-and-

**BUCHANAN INGERSOLL & ROONEY PC**

/s/ Kathleen A. Murphy  
Mary F. Caloway (No. 3059)  
Kathleen A. Murphy (No. 5215)  
919 North Market Street, Suite 1500  
Wilmington, Delaware 19801  
(302) 552-4200 (telephone)  
(302) 552-4295 (facsimile)  
mary.caloway@bipc.com  
kathleen.murphy@bipc.com

*Attorneys for Ernst & Young Inc., as Monitor  
of the Debtors in the Canadian Proceedings*

**EXHIBIT A**

Court File No. CV-16-11582-00CL

ONTARIO  
SUPERIOR COURT OF JUSTICE  
COMMERCIAL LIST

THE HONOURABLE MR.

)

MONDAY, THE 31<sup>ST</sup>

JUSTICE NEWBOULD

)

DAY OF OCTOBER, 2016



IN THE MATTER OF THE COMPANIES' CREDITORS  
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR  
ARRANGEMENT OF PERFORMANCE SPORTS GROUP LTD., BAUER  
HOCKEY CORP., BAUER HOCKEY RETAIL CORP., BAUER  
PERFORMANCE SPORTS UNIFORMS CORP., BPS CANADA  
INTERMEDIATE CORP., BPS DIAMOND SPORTS CORP., EASTON  
BASEBALL/SOFTBALL CORP., KBAU HOLDINGS CANADA, INC.,  
PERFORMANCE LACROSSE GROUP CORP., PSG INNOVATION  
CORP., BAUER HOCKEY RETAIL INC., BAUER HOCKEY, INC., BAUER  
PERFORMANCE SPORTS UNIFORMS INC., BPS DIAMOND SPORTS  
INC., BPS US HOLDINGS INC., EASTON BASEBALL/SOFTBALL INC.,  
PERFORMANCE LACROSSE GROUP INC., PSG INNOVATION INC.

(the "Applicants")

INITIAL ORDER

THIS APPLICATION, made by the Applicants, pursuant to the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "CCAA") was heard this day at 330 University Avenue, Toronto, Ontario.

ON READING the affidavit of Mark Vendetti sworn October 31, 2016 (the "Vendetti Affidavit") and the Exhibits thereto, the prefiling report of Ernst & Young Inc. ("EY") in its capacity as proposed monitor (the "Monitor") to the Applicants dated

October 31, 2016, and on being advised that the secured creditors who are likely to be affected by the charges created herein were given notice, and on hearing the submissions of counsel for the Applicants, the proposed Monitor, the ABL DIP Lenders (as that term is defined below), Sagard Capital Ltd. ("**Sagard**"), Fairfax Financial Holdings Limited ("**Fairfax**"), the Ad Hoc Committee of certain Term Lenders of Performance Sports Group Ltd., and the directors of the Applicants, no one appearing for any other party and on reading the consent of EY to act as the Monitor,

#### **SERVICE**

1. **THIS COURT ORDERS** that the time for service of the Notice of Application and the Application Record is hereby abridged and validated so that this Application is properly returnable today and hereby dispenses with further service thereof.

#### **APPLICATION**

2. **THIS COURT ORDERS AND DECLARES** that the Applicants are companies to which the CCAA applies.

#### **PLAN OF ARRANGEMENT**

3. **THIS COURT ORDERS** that the Applicants shall have the authority to file and may, subject to further order of this Court, file with this Court a plan of compromise or arrangement (hereinafter referred to as the "**Plan**").

#### **POSSESSION OF PROPERTY AND OPERATIONS**

4. **THIS COURT ORDERS** that the Applicants shall remain in possession and control of their current and future assets, undertakings and properties of every nature and kind whatsoever, and wherever situate including all proceeds thereof (the "**Property**"). Subject to further Order of this Court, the Applicants shall continue to carry on business in a manner consistent with the preservation of their business (the "**Business**") and Property. The Applicants are authorized and empowered to continue

to retain and employ the employees, consultants, agents, experts, accountants, counsel and such other persons (collectively "**Assistants**") currently retained or employed by them, with liberty to retain such further Assistants as they deem reasonably necessary or desirable in the ordinary course of business or for the carrying out of the terms of this Order.

5. **THIS COURT ORDERS** that the Applicants shall be entitled to continue to utilize the central cash management system currently in place as described in the Vendetti Affidavit or replace it with another substantially similar central cash management system (the "**Cash Management System**") and that any present or future bank providing the Cash Management System shall not be under any obligation whatsoever to inquire into the propriety, validity or legality of any transfer, payment, collection or other action taken under the Cash Management System, or as to the use or application by the Applicants of funds transferred, paid, collected or otherwise dealt with in the Cash Management System, shall be entitled to provide the Cash Management System without any liability in respect thereof to any Person (as hereinafter defined) other than the Applicants, pursuant to the terms of the documentation applicable to the Cash Management System, and shall be, in its capacity as provider of the Cash Management System, an unaffected creditor under the Plan with regard to any claims or expenses it may suffer or incur in connection with the provision of the Cash Management System.

6. **THIS COURT ORDERS** that, subject to the terms of the ABL DIP Agreement (as defined below) and the Budget (as defined in the ABL DIP Agreement), the Applicants shall be entitled but not required to pay the following expenses whether incurred prior to or after this Order:

- (a) all outstanding and future wages, salaries, employee and pension benefits, vacation pay and expenses payable on or after the date of this Order, in each

case incurred in the ordinary course of business and consistent with existing compensation policies and arrangements;

- (b) the fees and disbursements of any Assistants retained or employed by the Applicants in respect of these proceedings, at their standard rates and charges;
- (c) amounts owing for goods and services actually supplied to the Applicants, or to obtain the release of goods contracted for prior to the date of this Order:
  - (i) by common carriers, dedicated carriers, freight-forwarders, ocean and lake carriers, parcel carriers, consolidators, brokers and customs agents, with the prior consent of the Monitor for any amounts in excess of \$5,000 per transaction, if, in the opinion of the Applicants, it is necessary to prevent the possibility of possessory liens being asserted against any raw materials or finished products ("**Merchandise**") and to continue their business uninterrupted;
  - (ii) by third-party warehousers, distributors and logistics providers, based at various locations, with the prior consent of the Monitor for any amounts in excess of \$5,000, if, in the opinion of the Applicants, it is necessary to prevent the possibility of possessory liens being asserted against any Merchandise and to continue their business uninterrupted;
  - (iii) by third parties such as contractors, builders, and repairers, who may potentially assert liens under applicable law against the Applicants, with the prior consent of the Monitor and in the aggregate maximum amount of \$3,000,000, if, in the opinion of the Applicants, it is necessary to prevent the possibility of possessory

liens being asserted against any Property and to continue their business uninterrupted;

- (iv) by non-U.S. or Canadian suppliers from which the Applicants source their manufacturing operations who the Applicants have determined to be critical to the continued operations of the their business, with the prior consent of the Monitor for any amounts in excess of \$10,000;
  - (v) with the prior consent of the Monitor for amounts in excess of \$5,000, by any suppliers who delivered goods to the U.S. PSG Entities (as defined in the Vendetti Affidavit) in the twenty days before their filing date in the United States, provided that such suppliers are entitled to be paid pursuant to section 503(9) of Chapter 11 of Title 11 of the United States Code ("U.S. Code");
  - (vi) by any other suppliers, with the prior consent of the Monitor for any amounts in excess of \$10,000, if, in the opinion of the Applicants, the supplier is critical to the business and ongoing operations of the Applicants;
- (d) any amounts owing in connection with the Applicants' customer programs, which include gift cards, loyalty programs, discounts, warranties allowing refunds and exchanges, and other offers or accommodations the Applicants, in their business judgment, provide to their wholesale customers and/or directly to retail customers; and
- (e) any province, state or federal taxes or fees up to an individual amount of \$1,000 and up to \$15,000 in the aggregate.

7. **THIS COURT ORDERS** that, except as otherwise provided to the contrary herein, the Applicants shall be entitled but not required to pay all reasonable expenses



incurred by the Applicants in carrying on the Business in the ordinary course after this Order, and in carrying out the provisions of this Order, which expenses shall include, without limitation:

- (a) all expenses and capital expenditures reasonably necessary for the preservation of the Property or the Business including, without limitation, payments on account of insurance (including directors and officers insurance), maintenance and security services; and
- (b) payment for goods or services actually supplied to the Applicants following the date of this Order.

8. **THIS COURT ORDERS** that the Applicants shall remit, in accordance with legal requirements, or pay:

- (a) any statutory deemed trust amounts in favour of the Crown in right of Canada or of any Province thereof or any other taxation authority which are required to be deducted from employees' wages, including, without limitation, amounts in respect of (i) employment insurance, (ii) Canada Pension Plan, (iii) Quebec Pension Plan, and (iv) income taxes;
- (b) all goods and services or other applicable sales taxes (collectively, "**Sale Taxes**") required to be remitted by the Applicants in connection with the sale of goods and services by the Applicant, but only where such Sales Taxes are accrued or collected after the date of this Order, or where such Sales Taxes were accrued or collected prior to the date of this Order but not required to be remitted until on or after the date of this Order; and
- (c) any amount payable to the Crown in right of Canada or of any Province thereof or any political subdivision thereof or any other taxation authority in respect of municipal realty, municipal business or other taxes, assessments or levies of any nature or kind which are entitled at law to be paid in priority to

claims of secured creditors and which are attributable to or in respect of the carrying on of the Business by the Applicant.

9. **THIS COURT ORDERS** that until a real property lease in respect of property located in Canada is disclaimed or resiliated in accordance with the CCAA, the Applicants shall pay all amounts constituting rent or payable as rent under real property leases (including, for greater certainty, common area maintenance charges, utilities and realty taxes and any other amounts payable to the landlord under the lease) or as otherwise may be negotiated between the Applicants and the landlord from time to time ("**Rent**"), for the period commencing from and including the date of this Order, twice-monthly in equal payments on the first and fifteenth day of each month, in advance (but not in arrears). On the date of the first of such payments, any Rent relating to the period commencing from and including the date of this Order shall also be paid.

10. **THIS COURT ORDERS** that, except as specifically permitted herein, the Applicants are hereby directed, until further Order of this Court:

- (a) to make no payments of principal, interest thereon or otherwise on account of amounts owing by the Applicants to any of their creditors as of this date, provided however that the Applicants are hereby authorized and directed to make: (i) all such payments under the ABL DIP Agreement (as defined below), including amounts under the pre-filing asset-based revolving credit facility and interest thereon; and (ii) all payments authorized under the Term Loan DIP Credit Agreement (as defined below) and (iii) all payments of interest (at the applicable default rate), fees, costs, expenses (including professional advisor fees and expenses) indemnities and other amounts under the Term Loan Facility; provided that the lenders ("**Pre-Filing ABL Lenders**") under the Applicants' revolving asset based credit facility ("**ABL Facility**") shall be entitled to apply receipts and deposits (not including any deposits on account of any advances made under any DIP facility) made to

the Applicants' bank accounts against the indebtedness of the Applicants pursuant to their pre-filing credit agreement, whether such indebtedness arose before or after the date of this order;

- (b) to grant no security interests, trust, liens, charges or encumbrances upon or in respect of any of its Property other than as may be contemplated by the U.S. Bankruptcy Court in respect of the Applicants' proceedings under Chapter 11 of the U.S. Code; and
- (c) to not grant credit or incur liabilities except in the ordinary course of the Business.

## **RESTRUCTURING**

11. **THIS COURT ORDERS** that the Applicants shall, subject to such requirements as are imposed by the CCAA and such covenants as may be contained in the ABL DIP Definitive Documents or Term Loan DIP Definitive Documents (as hereinafter defined), have the right to:

- (a) permanently or temporarily cease, downsize or shut down any of its business or operations, and to dispose of redundant or non-material assets not exceeding \$250,000 in any one transaction or \$1,000,000 in the aggregate;
- (b) terminate the employment of such of their employees or temporarily lay off such of its employees as it deems appropriate; and
- (c) pursue all avenues of refinancing of their Business or Property, in whole or part, subject to prior approval of this Court being obtained before any material refinancing,

all of the foregoing to permit the Applicants to proceed with an orderly restructuring of the Business (the "**Restructuring**").

12. **THIS COURT ORDERS** that the Applicants shall provide each of the relevant landlords with notice of the Applicants' intention to remove any fixtures from any leased premises in Canada at least seven (7) days prior to the date of the intended removal. The relevant landlord shall be entitled to have a representative present in the Canadian leased premises to observe such removal and, if the landlord disputes the Applicants' entitlement to remove any such fixture under the provisions of the lease, such fixture shall remain on the premises and shall be dealt with as agreed between any applicable secured creditors, such landlord and the Applicant, or by further Order of this Court upon application by the Applicants on at least two (2) days notice to such landlord and any such secured creditors. If the Applicants disclaim or resiliate the lease governing such Canadian leased premises in accordance with Section 32 of the CCAA, they shall not be required to pay Rent under such lease pending resolution of any such dispute (other than Rent payable for the notice period provided for in Section 32(5) of the CCAA), and the disclaimer or resiliation of the lease shall be without prejudice to the Applicants' claim to the fixtures in dispute.

13. **THIS COURT ORDERS** that if a notice of disclaimer or resiliation is delivered pursuant to Section 32 of the CCAA, then (a) during the notice period prior to the effective time of the disclaimer or resiliation, the landlord may show the affected leased premises to prospective tenants during normal business hours, on giving the Applicants and the Monitor 24 hours' prior written notice, and (b) at the effective time of the disclaimer or resiliation, the relevant landlord shall be entitled to take possession of any such leased premises without waiver of or prejudice to any claims or rights such landlord may have against the Applicants in respect of such lease or leased premises, provided that nothing herein shall relieve such landlord of its obligation to mitigate any damages claimed in connection therewith.

#### **NO PROCEEDINGS AGAINST THE APPLICANTS OR THE PROPERTY**

14. **THIS COURT ORDERS** that until and including November 30, 2016, or such later date as this Court may order (the “**Stay Period**”), no proceeding or enforcement process in any court or tribunal (each, a “**Proceeding**” and collectively “**Proceedings**”) shall be commenced or continued against or in respect of the Applicants or the Monitor, or affecting the Business or the Property, except with the written consent of the Applicants and the Monitor, or with leave of this Court, and any and all Proceedings currently under way against or in respect of the Applicants or affecting the Business or the Property are hereby stayed and suspended pending further Order of this Court.

#### **NO EXERCISE OF RIGHTS OR REMEDIES**

15. **THIS COURT ORDERS** that during the Stay Period, all rights and remedies of any individual, firm, corporation, governmental body or agency, or any other entities (all of the foregoing, collectively being “**Persons**” and each being a “**Person**”) against or in respect of the Applicants or the Monitor, or affecting the Business or the Property, are hereby stayed and suspended except with the written consent of the Applicants and the Monitor, or leave of this Court, provided that nothing in this Order shall (i) empower the Applicants to carry on any business which the Applicants are not lawfully entitled to carry on, (ii) affect such investigations, actions, suits or proceedings by a regulatory body as are permitted by Section 11.1 of the CCAA, (iii) prevent the filing of any registration to preserve or perfect a security interest, or (iv) prevent the registration of a claim for lien.

#### **NO INTERFERENCE WITH RIGHTS**

16. **THIS COURT ORDERS** that during the Stay Period, no Person shall discontinue, fail to honour, alter, interfere with, repudiate, terminate or cease to perform any right, renewal right, contract, agreement, licence or permit in favour of or

held by the Applicants, except with the written consent of the Applicants and the Monitor, or leave of this Court.

### **CONTINUATION OF SERVICES**

17. **THIS COURT ORDERS** that during the Stay Period, all Persons having oral or written agreements with the Applicants or statutory or regulatory mandates for the supply of goods and/or services, including without limitation all computer software, communication and other data services, centralized banking services, payroll services, insurance, transportation services, utility or other services to the Business or the Applicants, are hereby restrained until further Order of this Court from discontinuing, altering, interfering with or terminating the supply of such goods or services as may be required by the Applicants, and that the Applicants shall be entitled to the continued use of their current premises, telephone numbers, facsimile numbers, internet addresses and domain names, provided in each case that the normal prices or charges for all such goods or services received after the date of this Order are paid by the Applicants in accordance with normal payment practices of the Applicants or such other practices as may be agreed upon by the supplier or service provider and each of the Applicants and the Monitor, or as may be ordered by this Court.

### **NON-DEROGATION OF RIGHTS**

18. **THIS COURT ORDERS** that, notwithstanding anything else in this Order, no Person shall be prohibited from requiring immediate payment for goods, services, use of lease or licensed property or other valuable consideration provided on or after the date of this Order, nor shall any Person be under any obligation on or after the date of this Order to advance or re-advance any monies or otherwise extend any credit to the Applicants. Nothing in this Order shall derogate from the rights conferred and obligations imposed by the CCAA.

## **PROCEEDINGS AGAINST DIRECTORS AND OFFICERS**

19. **THIS COURT ORDERS** that during the Stay Period, and except as permitted by subsection 11.03(2) of the CCAA, no Proceeding may be commenced or continued against any of the former, current or future directors or officers of the Applicants with respect to any claim against the directors or officers that arose before the date hereof and that relates to any obligations of the Applicants whereby the directors or officers are alleged under any law to be liable in their capacity as directors or officers for the payment or performance of such obligations, until a compromise or arrangement in respect of the Applicants, if one is filed, is sanctioned by this Court or is refused by the creditors of the Applicants or this Court.

## **DIRECTORS' AND OFFICERS' INDEMNIFICATION AND CHARGE**

20. **THIS COURT ORDERS** that the Applicants shall indemnify their directors and officers against obligations and liabilities that they may incur as directors or officers of the Applicants after the commencement of the within proceedings, except to the extent that, with respect to any officer or director, the obligation or liability was incurred as a result of the director's or officer's gross negligence or wilful misconduct.

21. **THIS COURT ORDERS** that the directors and officers of the Applicants shall be entitled to the benefit of and are hereby granted a charge (the "**Directors' Charge**") on the Property, which charge shall not exceed an aggregate amount of USD \$7.5 million, as security for the indemnity provided in paragraph 20 of this Order. The Directors' Charge shall have the priority set out in paragraphs 49 and 51 herein.

22. **THIS COURT ORDERS** that, notwithstanding any language in any applicable insurance policy to the contrary, (a) no insurer shall be entitled to be subrogated to or claim the benefit of the Directors' Charge, and (b) the Applicants' directors and officers shall only be entitled to the benefit of the Directors' Charge to the extent that they do not have coverage under any directors' and officers' insurance policy, or to the extent

that such coverage is insufficient to pay amounts indemnified in accordance with paragraph 20 of this Order.

#### **APPROVAL OF ENGAGEMENT OF CHIEF RESTRUCTURING OFFICER**

23. **THIS COURT ORDERS** that the agreement dated as of October 24, 2016 (the “**CRO Engagement Letter**”) pursuant to which the Applicants have engaged the services of Brian J. Fox to act as the chief restructuring officer of the Applicants (the “**CRO**”), is hereby approved as of the date of the CRO Engagement Letter, including, without limitation, the payment of fees and expenses contemplated thereby, and the Applicants are authorized to continue the engagement of the CRO on the terms set out in the CRO Engagement Letter.

24. **THIS COURT ORDERS** that the CRO shall be entitled to the benefit of the Administration Charge (as hereinafter defined) in respect of any obligations of the Applicants under the CRO Engagement Letter, whether for payment of compensation, fees, expenses, indemnities or otherwise to the extent not paid pursuant to the Carve Out (as defined in the ABL DIP Agreement).

25. **THIS COURT ORDERS** that any claims of the CRO under the CRO Engagement Letter shall be treated as unaffected and may not be compromised in any Plan or proposal filed under the *Bankruptcy and Insolvency Act* of Canada (the “**BIA**”) in respect of the Applicants.

26. **THIS COURT ORDERS** that the CRO shall incur no liability or obligations as a result of its engagement or the carrying out of its mandate under the CRO Engagement Letter, save and except for gross negligence or willful misconduct on its part.

#### **APPROVAL OF CLAIMS AND NOTICING AGENT**

27. **THIS COURT ORDERS** that the agreement dated as of September 29, 2016 (the “**Prime Clerk Engagement Letter**”), pursuant to which the Applicants have engaged



Prime Clerk LLC to act claims and noticing agent in the United States (the “**Claims and Noticing Agent**”) is hereby approved as of the date of the Prime Clerk Engagement Letter, including without limitation, the payment of fees and expenses contemplated thereby, and the Applicants are authorized to continue the engagement of the Claims and Noticing Agent on the terms set out in the Prime Clerk Engagement Letter.

#### **APPOINTMENT OF MONITOR**

28. **THIS COURT ORDERS** that EY is hereby appointed pursuant to the CCAA as the Monitor, an officer of this Court, to monitor the business and financial affairs of the Applicants with the powers and obligations set out in the CCAA or set forth herein and that the Applicants and their shareholders, officers, directors, and Assistants shall advise the Monitor of all material steps taken by the Applicants pursuant to this Order, and shall co-operate fully with the Monitor in the exercise of its powers and discharge of its obligations and provide the Monitor with the assistance that is necessary to enable the Monitor to adequately carry out the Monitor's functions.

29. **THIS COURT ORDERS** that the Monitor, in addition to its prescribed rights and obligations under the CCAA, is hereby directed and empowered to:

- (a) monitor the Applicants' receipts and disbursements;
- (b) report to this Court at such times and intervals as the Monitor may deem appropriate with respect to matters relating to the Property, the Business, and such other matters as may be relevant to the proceedings herein;
- (c) assist the Applicants, to the extent required by the Applicants, in their dissemination, to the ABL DIP Lenders and, Term Loan DIP Lenders, ABL Lenders, Term Lenders and their respective counsel, financial and other information as agreed to between the Applicants and the ABL DIP Lenders and, Term Loan DIP Lenders, ABL Lenders and Term Lenders, which may be used in these proceedings including reporting on a basis to be agreed with

the ABL DIP Lenders and, Term Loan DIP Lenders, ABL Lenders and Term Lenders;

- (d) advise the Applicants in their preparation of the Applicants' cash flow statements and reporting required by the ABL DIP Lenders and Term Loan DIP Lenders, which information shall be reviewed with the Monitor and delivered to the ABL DIP Lenders and, Term Loan DIP Lenders, ABL Lenders and Term Lenders and their counsel;
- (e) advise the Applicants in their development of the Plan and any amendments to the Plan;
- (f) assist the Applicants, to the extent required by the Applicants, with the holding and administering of creditors' or shareholders' meetings for voting on the Plan;
- (g) have full and complete access to the Property, including the premises, books, records, data, including data in electronic form, and other financial documents of the Applicants, to the extent that is necessary to adequately assess the Applicants' business and financial affairs or to perform their duties arising under this Order;
- (h) be at liberty to engage independent legal counsel or such other persons as the Monitor deems necessary or advisable respecting the exercise of its powers and performance of its obligations under this Order;
- (i) monitor and have full access to and transparent and timely information regarding the sale process of the Applicants; and
- (j) perform such other duties as are required by this Order or by this Court from time to time.

30. **THIS COURT ORDERS** that the Monitor shall not take possession of the Property and shall take no part whatsoever in the management or supervision of the management of the Business and shall not, by fulfilling its obligations hereunder, be deemed to have taken or maintained possession or control of the Business or Property, or any part thereof.

31. **THIS COURT ORDERS** that nothing herein contained shall require the Monitor to occupy or to take control, care, charge, possession or management (separately and/or collectively, "**Possession**") of any of the Property that might be environmentally contaminated, might be a pollutant or a contaminant, or might cause or contribute to a spill, discharge, release or deposit of a substance contrary to any federal, provincial or other law respecting the protection, conservation, enhancement, remediation or rehabilitation of the environment or relating to the disposal of waste or other contamination including, without limitation, the *Canadian Environmental Protection Act*, the *Ontario Environmental Protection Act*, the *Ontario Water Resources Act*, or the *Ontario Occupational Health and Safety Act* and regulations thereunder (the "**Environmental Legislation**"), provided however that nothing herein shall exempt the Monitor from any duty to report or make disclosure imposed by applicable Environmental Legislation. The Monitor shall not, as a result of this Order or anything done in pursuance of the Monitor's duties and powers under this Order, be deemed to be in Possession of any of the Property within the meaning of any Environmental Legislation, unless it is actually in possession.

32. **THIS COURT ORDERS** that that the Monitor shall provide any creditor of the Applicants and, including the ABL Lenders, Term Lenders, ABL DIP Lenders and Term Loan DIP Lenders, with information provided by the Applicants in response to reasonable requests for information made in writing by such creditor addressed to the Monitor. The Monitor shall not have any responsibility or liability with respect to the information disseminated by it pursuant to this paragraph. In the case of information that the Monitor has been advised by the Applicants is confidential, the Monitor shall

not provide such information to creditors unless otherwise directed by this Court or on such terms as the Monitor and the Applicants may agree.

33. **THIS COURT ORDERS** that, in addition to the rights and protections afforded the Monitor under the CCAA or as an officer of this Court, the Monitor shall incur no liability or obligation as a result of its appointment or the carrying out of the provisions of this Order, save and except for any gross negligence or wilful misconduct on its part. Nothing in this Order shall derogate from the protections afforded the Monitor by the CCAA or any applicable legislation.

34. **THIS COURT ORDERS** that the Monitor, U.S. and Canadian counsel to the Monitor, U.S. and Canadian counsel to the Applicants, and counsel to the directors of the Applicants (the “**Case Professionals**”) shall be paid their reasonable fees and disbursements, in each case at their standard rates and charges, by the Applicants as part of the costs of these proceedings. The Applicants are hereby authorized and directed to pay the accounts of the Case Professionals on a weekly basis and, in addition, the Applicants are hereby authorized to pay to the Case Professionals retainers in amounts of CAD \$100,000 for each Canadian Counsel and for the Monitor and USD \$100,000 for each U.S. Counsel, to be held by them as security for payment of their respective fees and disbursements outstanding from time to time.

35. **THIS COURT ORDERS** that the Monitor and its U.S. and Canadian legal counsel shall pass their accounts from time to time, and for this purpose the accounts of the Monitor and its legal U.S. and Canadian counsel are hereby referred to a judge of the Commercial List of the Ontario Superior Court of Justice.

36. **THIS COURT ORDERS** that the Case Professionals and the CRO shall be entitled to the benefit of and are hereby granted a charge (the “**Administration Charge**”) on the Property, which charge shall not exceed an aggregate amount of USD \$7.5 million plus all accrued and unpaid fees, disbursements, costs and expenses incurred by the Case Professionals and the CRO as at the date on which notice is

delivered in Chapter 11 Proceedings requiring the Applicants to fund the Carve-Out (as defined in the ABL DIP Agreement), as security for their professional fees and disbursements incurred at the standard rates and charges of the Case Professionals and the CRO. The Administration Charge shall have the priority set out in paragraphs 49 and 51 hereof.

### **ABL DIP FINANCING**

37. **THIS COURT ORDERS** that the Applicants are hereby authorized and empowered to obtain and borrow under a credit facility from the lenders party to the ABL DIP Agreement (as defined below) (collectively, the "**ABL DIP Lenders**") in order to finance the Applicants' working capital requirements and other general corporate purposes and capital expenditures, provided that borrowings under such credit facility shall not exceed USD \$ 200 million unless permitted by further Order of this Court.

38. **THIS COURT ORDERS** that such credit facility shall be on the terms and subject to the conditions set forth in the asset-based lending facility agreement dated as of October 31, 2016 between the Applicants and the ABL DIP Lenders (the "**ABL DIP Agreement**").

39. **THIS COURT ORDERS** that the Applicants are hereby authorized and empowered to execute and deliver such credit agreements, mortgages, charges, hypothecs and security documents, guarantees and other definitive documents (collectively, the "**ABL DIP Definitive Documents**"), as are contemplated by the ABL DIP Agreement or as may be reasonably required by the ABL DIP Lenders pursuant to the terms thereof, and the Applicants are hereby authorized and directed to pay and perform all of their indebtedness, interest, fees, liabilities and obligations to the ABL DIP Lenders under and pursuant to the ABL DIP Agreement and the ABL DIP Definitive Documents as and when the same become due and are to be performed, notwithstanding any other provision of this Order.

40. **THIS COURT ORDERS** that the ABL DIP Lenders shall be entitled to the benefit of and is hereby granted a charge (the “**ABL DIP Charge**”) on the Property, which ABL DIP Charge shall not secure an obligation that exists before this Order is made. The ABL DIP Charge shall have the priority set out in paragraphs 49 and 51 hereof.

41. **THIS COURT ORDERS** that, notwithstanding any other provision of this Order:

- (a) the ABL DIP Lenders may take such steps from time to time as they may deem necessary or appropriate to file, register, record or perfect the ABL DIP Charge or any of the ABL DIP Definitive Documents;
- (b) upon the occurrence of an event of default under the ABL DIP Definitive Documents or the ABL DIP Charge, the ABL DIP Lenders, upon [7] days’ notice to the Applicants and the Monitor, may exercise any and all of its rights and remedies against the Applicants or the Property under or pursuant to the ABL DIP Agreement, ABL DIP Definitive Documents and the ABL DIP Charge, including without limitation, to cease making advances to the Applicants and set off and/or consolidate any amounts owing by the ABL DIP Lenders to the Applicants against the obligations of the Applicants to the ABL DIP Lenders under the ABL DIP Agreement, the ABL DIP Definitive Documents or the ABL DIP Charge, to make demand, accelerate payment and give other notices, or to apply to this Court for the appointment of a receiver, receiver and manager or interim receiver, or for a bankruptcy order against the Applicants and for the appointment of a trustee in bankruptcy of the Applicants; and
- (c) the foregoing rights and remedies of the ABL DIP Lenders shall be enforceable against any trustee in bankruptcy, interim receiver, receiver or receiver and manager of the Applicants or the Property.

42. **THIS COURT ORDERS AND DECLARES** that the ABL DIP Lenders shall be treated as unaffected in any plan of arrangement or compromise filed by the Applicants under the CCAA, or any proposal filed by the Applicants under the BIA, with respect to any advances made under the ABL DIP Definitive Documents.

#### **TERM LOAN DIP FINANCING**

43. **THIS COURT ORDERS** that the Applicants are hereby authorized and empowered to obtain and borrow under a credit facility from 9938982 Canada Inc. and the other lenders party to the Term Loan DIP Credit Agreement (as defined below) (collectively, the “**Term Loan DIP Lenders**”) subject to the terms and conditions thereunder, provided no loans shall be requested by or made to the Applicants until further Order of this Court and provided that borrowing under such credit facility shall not exceed USD \$361 million unless permitted by further order of this Court.

44. **THIS COURT ORDERS** that such credit facility shall be on the terms and subject to the conditions set forth in the Term Loan Superpriority Debtor-In-Possession Credit Agreement (the “**Term Loan DIP Credit Agreement**”) between the Applicants and the Term Loan DIP Lenders dated October 31, 2016.

45. **THIS COURT ORDERS** that the Applicants are hereby authorized and empowered to execute and deliver such credit agreements, mortgages, charges, hypothecs and security documents, guarantees and other definitive documents (collectively, the “**Term Loan DIP Definitive Documents**”), as are contemplated by the Term Loan DIP Credit Agreement or as may be reasonably required by the Term Loan DIP Lenders pursuant to the terms thereof, and the Applicants are hereby authorized and directed to pay and perform all of their indebtedness, interest, fees, liabilities and obligations to the Term Loan DIP Lenders under and pursuant to the Term Loan DIP Credit Agreement and the Term Loan DIP Definitive Documents as and when the same become due and are to be performed, notwithstanding any other provision of this Order.

46. **THIS COURT ORDERS** that, notwithstanding any other provision of this Order:

- (a) the Term Loan DIP Lenders may take such steps from time to time as it may deem necessary or appropriate to file, register, record or perfect or any of the Term Loan DIP Definitive Documents;
- (b) upon the occurrence of an event of default under the Term Loan DIP Definitive Documents, the Term Loan DIP Lenders, upon 7 days' notice to the Applicants and the Monitor, may exercise any and all of its rights and remedies against the Applicants or the Property under or pursuant to the Term Loan DIP Credit Agreement and Term Loan DIP Definitive Documents, including without limitation, to cease making advances to the Applicants and set off and/or consolidate any amounts owing by the Term Loan DIP Lenders to the Applicants against the obligations of the Applicants to the Term Loan DIP Lenders under the Term Loan DIP Credit Agreement, the Term Loan DIP Definitive Documents, to make demand, accelerate payment and give other notices, or to apply to this Court for the appointment of a receiver, receiver and manager or interim receiver, or for a bankruptcy order against the Applicants and for the appointment of a trustee in bankruptcy of the Applicants; and
- (c) the foregoing rights and remedies of the Term Loan DIP Lenders shall be enforceable against any trustee in bankruptcy, interim receiver, receiver or receiver and manager of the Applicants or the Property.

47. **THIS COURT ORDERS AND DECLARES** that the Term Loan DIP Lenders shall be treated as unaffected in any plan of arrangement or compromise filed by the Applicants under the CCAA, or any proposal filed by the Applicants under the BIA, with respect to any advances made under the Term Loan DIP Definitive Documents.



## **INTERCOMPANY FINANCING**

48. **THIS COURT ORDERS** that to the extent that any one or more of the Applicants (the “**Lending Applicant**”) after the date of this Order, makes any payment or incurs or discharges any obligation that is a payment or obligation any of one or more of the other Applicants or otherwise transfers value to or for the benefit of one or more of the other Applicants, each of the Lending Applicants are hereby granted a charge (the “**Intercompany Charge**”) on all of the Property in the amount of such payment or obligation or transfer. The Intercompany Charge shall have the priority set out in paragraphs 49 and 51 hereof.

## **VALIDITY AND PRIORITY OF CHARGES CREATED BY THIS ORDER**

49. **THIS COURT ORDERS** that, until further Order of this Court, the priorities of the Directors’ Charge, the Administration Charge, the ABL DIP Charge and the Intercompany Charge, as among them and certain existing encumbrances, shall be, with respect to the type of collateral at issue, as follows:

- (a) With respect the Fixed Asset (Term) Priority Collateral (as defined in the Vendetti Affidavit):

First – the Administration Charge (to the maximum amount of USD \$7.5 million;

Second – the Pre-Filing Term-Loan Facility Security (as defined in the Vendetti Affidavit);

Third – the ABL DIP Charge;

Fourth – the Pre-Filing ABL Facility Security (as defined in the Vendetti Affidavit);

Fifth - the Directors' Charge (to the maximum amount of USD \$7.5 million); and

Sixth - the Intercompany Charge.

- (b) With respect to the ABL Priority Collateral (as defined in the Vendetti Affidavit):

First - the Administration Charge (to the maximum amount of USD \$7.5 million);

Second - the ABL DIP Charge;

Third - the Pre-Filing ABL Facility Security;

Fourth - the Pre-Filing Term-Loan Facility Security;

Fifth - the Directors' Charge (to the maximum amount of USD \$7.5 million); and

Sixth - the Intercompany Charge.

- (c) With respect to the assets, property and undertakings of PSG Innovation Corp. and PSG Innovation Inc. ("**PSG Innovation Collateral**"):

First - the Administration Charge (to the maximum amount of USD \$7.5 million);

Second - the ABL DIP Charge;

Third - the Directors' Charge (to the maximum amount of USD \$7.5 million); and

Fourth - the Intercompany Charge.

- (d) With respect to all other Property that is not Fixed Asset (Term) Priority Collateral or ABL Priority Collateral or PSG Innovation Collateral:

First – the Administration Charge (to the maximum amount of USD \$7.5 million);

Second – the ABL DIP Charge;

Third – the Directors’ Charge (to the maximum amount of USD \$7.5 million); and

Fourth – the Intercompany Charge.

50. **THIS COURT ORDERS** that the filing, registration or perfection of the Administration Charge, the ABL DIP Charge, the Intercompany Charge or the Director’s Charge (collectively, the “**Charges**”) shall not be required, and that the Charges shall be valid and enforceable for all purposes, including as against any right, title or interest filed, registered, recorded or perfected subsequent to the Charges coming into existence, notwithstanding any such failure to file, register, record or perfect.

51. **THIS COURT ORDERS** that each of the Directors’ Charge, the Administration Charge, the ABL DIP Charge, and the Intercompany Charge shall constitute a charge on the Property and such Charges shall rank in priority to all other security interests, trusts, liens, charges and encumbrances, claims of secured creditors, statutory or otherwise (collectively, “**Encumbrances**”) in favour of any Person except as specifically as set out in paragraph 49 hereof.

52. **THIS COURT ORDERS** that except as otherwise expressly provided for herein, or as may be approved by this Court, the Applicants shall not grant any Encumbrances over any Property that rank in priority to, or *pari passu* with, any of the Directors’ Charge, the Administration Charge, the Intercompany Charge or the ABL DIP Charge

unless the Applicants also obtain the prior written consent of the Monitor, the ABL DIP Lenders, the Term Loan DIP Lenders and the beneficiaries of the Intercompany Charge, the Directors' Charge and the Administration Charge, or further Order of this Court.

53. **THIS COURT ORDERS** that the Directors' Charge, the Administration Charge, the Term Loan DIP Credit Agreement, the Term Loan DIP Definitive Documents, the ABL DIP Agreement, the ABL DIP Definitive Documents and the ABL DIP Charge shall not be rendered invalid or unenforceable and the rights and remedies of the chargees entitled to the benefit of the Charges (collectively, the "**Chargees**") and/or the ABL DIP Lenders and the Term Loan DIP Lenders thereunder shall not otherwise be limited or impaired in any way by (a) the pendency of these proceedings and the declarations of insolvency made herein; (b) any application(s) for bankruptcy order(s) issued pursuant to BIA, or any bankruptcy order made pursuant to such applications; (c) the filing of any assignments for the general benefit of creditors made pursuant to the BIA; (d) the provisions of any federal or provincial statutes; or (e) any negative covenants, prohibitions or other similar provisions with respect to borrowings, incurring debt or the creation of Encumbrances, contained in any existing loan documents, lease, sublease, offer to lease or other agreement (collectively, an "**Agreement**") which binds the Applicants, and notwithstanding any provision to the contrary in any Agreement:

- (a) neither the creation of the Charges nor the execution, delivery, perfection, registration or performance of the ABL DIP Agreement, the ABL DIP Definitive Documents, the Term Loan DIP Credit Agreement, Term Loan DIP Definitive Documents and the Term Loan DIP Documents, shall create or be deemed to constitute a breach by the Applicants of any Agreement to which it is a party;
- (b) none of the Chargees shall have any liability to any Person whatsoever as a result of any breach of any Agreement caused by or resulting from the Applicants entering into the ABL DIP Agreement, the Term Loan DIP Credit

Agreement, the creation of the Charges, or the execution, delivery or performance of the ABL DIP Definitive Documents or the Term Loan DIP Definitive Documents; and

- (c) the payments made by the Applicants pursuant to this Order, ABL DIP Agreement, the ABL DIP Definitive Documents, the Term Loan DIP Credit Agreement and the Term Loan DIP Definitive Documents, and the granting of the Charges, do not and will not constitute preferences, fraudulent conveyances, transfers at undervalue, oppressive conduct, or other challengeable or voidable transactions under any applicable law.

54. **THIS COURT ORDERS** that any Charge created by this Order over leases of real property in Canada shall only be a Charge in the Applicants' interest in such real property leases.

#### **SERVICE AND NOTICE**

55. **THIS COURT ORDERS** that the Monitor shall (i) without delay, publish in the national edition of *The Globe and Mail*, the *Wall Street Journal* and *Le Devoir* a notice containing the information prescribed under the CCAA, (ii) within five days after the date of this Order, (A) make this Order publicly available in the manner prescribed under the CCAA, (B) send, in the prescribed manner, a notice to every known creditor who has a claim against the Applicants of more than \$5,000, and (C) prepare a list showing the names and addresses of those creditors and the estimated amounts of those claims, and make it publicly available in the prescribed manner, all in accordance with Section 23(1)(a) of the CCAA and the regulations made thereunder, provided that, for the purposes of this list, the Monitor shall not make the names and addresses of creditors who are individuals publicly available.

56. **THIS COURT ORDERS** that the Applicants shall create, maintain and update as necessary a list of all Persons appearing in person or by counsel in this proceeding (the

"Service List"). The Monitor shall post the Service List, as may be updated from time to time, on the Website as part of the public materials to be recorded thereon in relation to this proceeding. Notwithstanding the foregoing, the Monitor shall have no liability in respect of the accuracy of or the timeliness of making any changes to the Service List.

57. **THIS COURT ORDERS** that the E-Service Protocol of the Commercial List (the "Protocol") is approved and adopted by reference herein and, in this proceeding, the service of documents made in accordance with the Protocol (which can be found on the Commercial List website at <http://www.ontariocourts.ca/scj/practice/practice-directions/toronto/eservice-commercial/>) shall be valid and effective service. Subject to Rule 17.05 this Order shall constitute an order for substituted service pursuant to Rule 16.04 of the Rules of Civil Procedure. Subject to Rule 3.01(d) of the Rules of Civil Procedure and paragraph 21 of the Protocol, service of documents in accordance with the Protocol will be effective on transmission. This Court further orders that a Case Website shall be established in accordance with the Protocol with the following URL: [www.ey.com/ca/psg](http://www.ey.com/ca/psg).

58. **THIS COURT ORDERS** that the Claims and Noticing Agent is entitled to serve and distribute all motion materials and other notices in these proceedings on behalf of the Applicants and the Monitor (when and if so instructed by the Applicants or the Monitor) by electronic service in accordance with the Protocol.

59. **THIS COURT ORDERS** that if the service or distribution of documents in accordance with the Protocol is not practicable, the Applicants, the Monitor and the Claims and Noticing Agent are at liberty to serve or distribute this Order, any other materials and orders in these proceedings, any notices or other correspondence, by forwarding true copies thereof by prepaid ordinary mail, courier, personal delivery or facsimile transmission to the Applicants' creditors or other interested parties at their respective addresses as last shown on the records of the Applicants and that any such service or distribution by courier, personal delivery or facsimile transmission shall be

deemed to be received on the next business day following the date of forwarding thereof, or if sent by ordinary mail, on the third business day after mailing.

60. **THIS COURT ORDERS** that, except with respect to urgent motions, all motions in this proceeding are to be brought on not less than seven (7) days' notice to all persons on the Service List and shall specify a date and time for the hearing of the motion.

#### **COMEBACK MOTION**

61. **THIS COURT ORDERS** that any interested party (including the Applicants and the Monitor) that wishes to amend or vary this Order shall be entitled to appear or bring a motion on a date to be set by the Court (the "**Comeback Motion**"), and any such interested party shall give notice to the Service List and any other party or parties likely to be affected by the Order sought in advance of the date of the Comeback Motion.

#### **GENERAL**

62. **THIS COURT ORDERS** that the Applicants or the Monitor may from time to time apply to this Court for advice and directions in the discharge of their powers and duties hereunder.

63. **THIS COURT ORDERS** that nothing in this Order shall prevent the Monitor from acting as an interim receiver, a receiver, a receiver and manager, or a trustee in bankruptcy of the Applicants, the Business or the Property.

64. **THIS COURT HEREBY REQUESTS** the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States, to give effect to this Order and to assist the Applicants, the Monitor and their respective agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Applicants and to the Monitor, as an officer of this Court, as may be necessary or desirable to give effect to this Order, to grant

representative status to the Monitor in any foreign proceeding, or to assist the Applicants and the Monitor and their respective agents in carrying out the terms of this Order.

65. **THIS COURT ORDERS** that each of the Applicants and the Monitor be at liberty and is hereby authorized and empowered to apply to any court, tribunal, regulatory or administrative body, wherever located, for the recognition of this Order and for assistance in carrying out the terms of this Order, and that the Monitor is authorized and empowered to act as a representative in respect of the within proceedings for the purpose of having these proceedings recognized in a jurisdiction outside Canada.

66. **THIS COURT ORDERS** that any interested party (including the Applicants and the Monitor) may apply to this Court to vary or amend this Order on not less than seven (7) days' notice to any other party or parties likely to be affected by the order sought or upon such other notice, if any, as this Court may order.

67. **THIS COURT ORDERS** that this Order and all of its provisions are effective as of 12:01 a.m. Eastern Standard/Daylight Time on the date of this Order.



ENTERED AT / INSCRIT À TORONTO  
ON / BOOK NO:  
LE / DANS LE REGISTRE NO:

OCT 31 2016

PER / PAR: 



IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

Court File No. ● CV-16-11582-0006

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT  
OF PERFORMANCE SPORTS GROUP LTD ET. AL.

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

Proceeding commenced at Toronto

**INITIAL ORDER**

**STIKEMAN ELLIOTT LLP**  
Barristers & Solicitors  
5300 Commerce Court West  
199 Bay Street  
Toronto, Canada M5L 1B9

**Peter Howard** LSUC#: 22056F  
Tel: (416) 869-5613

**Maria Konyukhova** LSUC#: 52880V  
Tel: (416) 869-5230

**Kathryn Esaw** LSUC#: 58264F  
Tel: (416) 869-5230  
Fax: (416) 947-0866

Lawyers for the Applicants

**EXHIBIT B**

**Court File No.:**

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS  
ARRANGEMENT ACT*, RSC 1985, C. C-36, AS AMENDED.**

**AND IN THE MATTER OF A PROPOSED PLAN OF COMPROMISE OR  
ARRANGEMENT OF PERFORMANCE SPORTS GROUP LTD., PERFORMANCE  
SPORTS GROUP LTD., BAUER HOCKEY CORP., BAUER HOCKEY RETAIL CORP.,  
BAUER PERFORMANCE SPORTS UNIFORMS CORP., BPS CANADA  
INTERMEDIATE CORP., BPS DIAMOND SPORTS CORP., EASTON  
BASEBALL/SOFTBALL CORP., KBAU HOLDINGS CANADA, INC., PERFORMANCE  
LACROSSE GROUP CORP., PSG INNOVATION CORP., BAUER HOCKEY RETAIL  
INC., BAUER HOCKEY, INC., BAUER PERFORMANCE SPORTS UNIFORMS INC.,  
BPS DIAMOND SPORTS INC., BPS US HOLDINGS INC., EASTON  
BASEBALL/SOFTBALL INC., PERFORMANCE LACROSSE GROUP INC. AND PSG  
INNOVATION INC.**

**(the "Applicants")**

**REPORT OF THE PROPOSED MONITOR**

**October 31, 2016**

October 31, 2016

**THORNTON GROUT FINNIGAN LLP**  
Toronto Dominion Centre  
100 Wellington Street West, Suite 3200  
Toronto, Ontario M5K 1K7

**Robert I. Thornton (LSUC #24266B)**  
[rthornton@tgf.ca](mailto:rthornton@tgf.ca)

**D.J. Miller (LUSC # 344393P)**  
[djmillier@tgf.ca](mailto:djmillier@tgf.ca)

**Rachel Bengino (LSUC #68348V)**  
[rbengino@tgf.ca](mailto:rbengino@tgf.ca)

Tel: (416) 304-1616  
Fax: (416) 304-1313

Lawyers for the Proposed Monitor, Ernst &  
Young Inc.

Court File No.:

ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)

IN THE MATTER OF THE *COMPANIES' CREDITORS*  
*ARRANGEMENT ACT*, RSC 1985, C. C-36, AS AMENDED.

AND IN THE MATTER OF A PROPOSED PLAN OF COMPROMISE OR  
ARRANGEMENT OF PERFORMANCE SPORTS GROUP LTD., PERFORMANCE  
SPORTS GROUP LTD., BAUER HOCKEY CORP., BAUER HOCKEY RETAIL CORP.,  
BAUER PERFORMANCE SPORTS UNIFORMS CORP., BPS CANADA  
INTERMEDIATE CORP., BPS DIAMOND SPORTS CORP., EASTON  
BASEBALL/SOFTBALL CORP., KBAU HOLDINGS CANADA, INC., PERFORMANCE  
LACROSSE GROUP CORP., PSG INNOVATION CORP., BAUER HOCKEY RETAIL  
INC., BAUER HOCKEY, INC., BAUER PERFORMANCE SPORTS UNIFORMS INC.,  
BPS DIAMOND SPORTS INC., BPS US HOLDINGS INC., EASTON  
BASEBALL/SOFTBALL INC., PERFORMANCE LACROSSE GROUP INC. AND PSG  
INNOVATION INC.

REPORT OF THE PROPOSED MONITOR

October 31, 2016

INTRODUCTION AND BACKGROUND

1. Performance Sports Group Ltd. (“PSG”) and various of its subsidiaries and affiliates (collectively, the “Applicants” or the “PSG Group”)<sup>1</sup> have brought a motion before this Court (“Court”) to commence proceedings under the *Companies' Creditors Arrangement Act*, R.S.C., 1985, c. C-36 (the “CCAA”), seeking, *inter alia*, a stay of proceedings against the Applicants, the appointment of Ernst & Young Inc. (“EY”) as monitor (the “Proposed Monitor”) and various other relief (the “Initial Order”).

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<sup>1</sup> The Applicants in these proceedings are comprised of Performance Sports Group Ltd., Bauer Hockey Corp., Bauer Hockey Retail Corp., Bauer Performance Sports Uniforms Corp., BPS Canada Intermediate Corp., BPS Diamond Sports Corp., Easton Baseball/Softball Corp., KBAU Holdings Canada, Inc., Performance Lacrosse Group Corp., PSG Innovation Corp., Bauer Hockey Retail Inc., Bauer Hockey, Inc., Bauer Performance Sports Uniforms Inc., BPS Diamond Sports Inc., BPS Us Holdings Inc., Easton Baseball/Softball Inc., Performance Lacrosse Group Inc. and PSG Innovation Inc.

2. PSG is a public corporation whose securities are traded on the New York and the Toronto Stock Exchanges under the symbol “PSG”.
3. PSG, through its subsidiaries, is a leading developer, manufacturer, wholesaler and distributor of high performance sporting goods equipment and apparel, in particular for ice hockey, roller hockey, baseball, softball and lacrosse. The PSG Group has operations in Canada, the United States of America (“US”) and several countries in Europe and Hong Kong. A summarized organization chart presenting the relationship of the various members of the corporate group is attached to this Report as Appendix “A”.
4. PSG is experiencing a liquidity crisis and financial difficulties, which are attributed by PSG’s management (“**Management**”) primarily to the following factors:
  - (a) financial difficulties due to below target performance of key business lines, the insolvency of some large retail customers and unfavorable changes in exchange rates on foreign currency, as compared to the US dollar;
  - (b) reduction in sales in the Easton Baseball/Softball Corp. (“**Easton**”) business, attributed to weakness in the baseball/softball market;
  - (c) high leverage due to the acquisition of Easton in 2014, which was funded by debt;
  - (d) investigations and inquiries by securities regulators after PSG reduced its disclosed earnings expectations and failed to deliver timely audited financial statements and class action litigation commenced in the US by some equity investors; and
  - (e) failure to file the audited financial statements for 2016 by the August deadline, which caused a breach in covenants under the existing ABL Credit Agreement entered into

on April 15, 2014 among certain of the Applicants and Bank of America (“**BoA**”), as Collateral Agent and Administrative Agent to a syndicate of lenders (collectively, the “**ABL Lenders**”) (the “**ABL Credit Agreement**”) and the existing Term Loan Credit Agreement entered into on April 15, 2014 among PSG and BoA as Administrative Agent and Collateral Agent to a syndicate of lenders (collectively, the “**Term Loan Lenders**”) (the “**Term Loan Credit Agreement**”) sufficient to constitute a default. PSG was able to obtain a forbearance and was provided time to correct the breach and file the audited financial statements, which it has not done. PSG did not obtain an extension of this forbearance beyond October 28, 2016.

5. The corporate structure of the Applicants, description of activities, causes of financial difficulties and various other issues relevant to the restructuring proceedings of the Applicants are described in greater length in the affidavit sworn by Mark Vendetti<sup>2</sup> on October 31, 2016 and filed in support of the Applicants’ motion for an Initial Order under the *CCAA* (the “**Vendetti Affidavit**”), and will therefore not be addressed herein.
6. As a result of their liquidity crisis and financial difficulties, the Applicants decided to seek the relief provided for in the *CCAA*. Contemporaneously, the Applicants have commenced parallel proceedings in the US, under Chapter 11, Title 11 of the US Bankruptcy Code (“*Code*”) (the “**Chapter 11 Proceedings**”), in the Bankruptcy Court for the District of Delaware. The Proposed Monitor understands that the Applicants will file for relief under the *Code* on October 31, 2016 and will be presenting motions for first day orders on November 1, 2016.

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<sup>2</sup> Mr. Vendetti is PSG’s Executive Vice-President and Chief Financial Officer,

7. This Report of the Proposed Monitor (the “**Report**”) is intended to provide the Court with information relevant to the Initial Order, based on the information that has been made available to the Proposed Monitor. The Report is presented under the following headings:

- (a) Introduction and background;
- (b) Terms of reference and disclaimer;
- (c) Overview of PSG’s restructuring plan and timeline;
- (d) Foreign proceedings;
- (e) Cash flow forecast;
- (f) Interim financing;
- (g) Authorization of certain pre-filing and post-filing payments:
  - (i) essential suppliers;
  - (ii) customer programs; and
  - (iii) transporters, warehouses;
- (h) Financial thresholds and priority charges contemplated in the Initial Order;
- (i) Upcoming restructuring measures; and
- (j) Overall comments and conclusions.

8. In regards to the proposed appointment of EY as monitor in these proceedings, EY hereby confirms:

- (a) that it fulfills the requirement of section 11.7(1) of the CCAA;
- (b) that neither EY nor its affiliates, directors and officers is subject to the restrictions referred to in section 11.7(2) of the CCAA; and
- (c) that it has consented to act as Monitor in these proceedings, if the Court chooses to appoint it as Monitor.

#### **TERMS OF REFERENCE AND DISCLAIMER**

9. The Proposed Monitor's involvement with the restructuring process undertaken by the Applicants started on or about October 12, 2016. PSG provided EY with substantial information regarding the contemplated restructuring process and full access to all requested financial information. Considering the quantity and complexity of information and the fact that the restructuring plan was already largely developed prior to EY's engagement, EY's involvement to date has mostly been spent being briefed on the various components in the restructuring plan and financial information.
10. In preparing this Report and making the comments herein, the Proposed Monitor has been provided with, and has relied upon certain unaudited, draft and/or internal financial information, company records, company prepared financial information and projections, discussions with Management and employees of the Applicants, and information from other third party sources, including the Applicants' chief restructuring officer, Brian J. Fox of Alvarez & Marsal North America LLC and other engagement personnel from Alvarez & Marsal North America LLC and its affiliates (the "**CRO**") (collectively, the "**Information**").
11. The Proposed Monitor has assumed the integrity and truthfulness of the Information and explanations provided to it, within the context in which these were presented. To date,



nothing has come to the attention of the Proposed Monitor which would cause it to question the reasonableness of this assumption.

12. Finally, the Proposed Monitor has requested that Management bring to its attention any significant matters which were not addressed in the course of its specific inquiries. Accordingly, this Report is based solely on the information (financial or otherwise) provided.
13. Except as described in this Report, the Proposed Monitor has reviewed the Information for reasonableness, internal consistency and use in the context in which it was provided. The Proposed Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would wholly or partially comply with generally accepted assurance standards, and accordingly the Proposed Monitor expresses no opinion or other form of assurance in respect of the Information.
14. In view of the purpose of this Report, some of the financial information herein may not comply with generally accepted accounting principles.
15. Some of the information referred to in this Report consists of forecasts and projections, which were prepared based on Management's current estimates and assumptions. Such estimates and assumptions are, by their nature, not ascertainable and as a consequence no assurance can be provided regarding the forecasted or projected results. Indeed, the reader is cautioned that the actual results will likely vary from the forecasts or projections, even if the assumptions materialize, and the variations could be significant.
16. The Proposed Monitor has prepared this Report in its capacity as the proposed monitor in the context of an application for an Initial Order under the *CCAA* to provide additional information to the Court in connection with the proposed Initial Order. The reader is

cautioned that this Report may not be appropriate for any other purpose and consequently should not be used for any other purpose.

17. Unless otherwise stated all monetary amounts contained herein are expressed in US dollars.
18. Terms not otherwise defined herein shall have the meaning ascribed to them in the Initial Order.

### OVERVIEW OF THE APPLICANTS' RESTRUCTURING PLAN AND TIMELINE

19. The process undertaken by the Applicants contemplates a Court-supervised restructuring of the business through a sale of substantially all of the assets to a new entity or new entities that would continue the business as a going concern (the "**Sale Transaction**").
20. The Sale Transaction is expected to be effected through a stalking horse bidding process, in which an agreement is executed with a prospective purchaser acting as a stalking horse, and if qualifying offers are received in the context of a marketing process, an auction would be conducted under supervision of the Courts, to optimize value.
21. The Proposed Monitor understands that PSG has been negotiating with a prospective purchaser group comprised of Sagard Capital Partners, L.P. ("**Sagard**")<sup>3</sup>, and Fairfax Financial Holdings Limited ("**Fairfax**") (Sagard and Fairfax are hereinafter referred to as the "**Sagard Group**") and that an asset purchase agreement contemplating the purchase by the Sagard Group (or its nominee) of substantially all of the assets of the PSG Group has been executed contemporaneously with the inception of the restructuring proceedings under the *CCAA* and the *Code*, to be used as the stalking horse agreement ("**SH Agreement**").

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<sup>3</sup> The Proposed Monitor understands that Sagard is a shareholder of PSG and holds approximately 17% of the capital stock of PSG.

22. The SH Agreement contemplates that the Sagard Group (or its nominee) will purchase all or substantially all of the assets of the PSG Group (the “**Sagard Transaction**”), unless a higher or better offer is received at an auction to be carried out as part of a marketing process, as determined by the PSG Group in consultation with the Monitor and the Official Committee of Unsecured Creditors appointed in the Chapter 11 Proceedings (the “UCC”). The SH Agreement contemplates certain incentives and protections in favour of the Sagard Group, as an incentive to its acting as the stalking horse purchaser. The main characteristics of the SH Agreement are as follows:

- (a) the contemplated base purchase price for the assets is \$575 million, plus the assumption of certain liabilities such as trade accounts payable and contract cure costs (to a maximum amount) less certain assumed specified liabilities;
- (b) it contemplates that the business of the Applicants will continue as a going concern under new ownership, their secured debt will be fully repaid and trade creditors will be paid. The SH Agreement further contemplates the preservation of a significant number of jobs in Canada and the US;
- (c) the SH Agreement provides that a work fee in the amount of \$2.5 million has been paid to the Sagard Group in connection with, among other things, the negotiation, documentation and consummation of the transactions contemplated by the SH Agreement. The work fee reduces the amount payable for the break-up fee (outlined below) in the event that the break-up fee becomes payable and the deposit in the event that the Sagard Transaction is the selected as the winning bid in the proposed auction process;

- (d) a break-up fee is set at an amount of \$20.1 million<sup>4</sup>, which would be payable to the Sagard Group in the following circumstances:
- (i) if the Sagard Transaction does not occur because a higher or better offer is accepted;
  - (ii) in the event that the Applicants are unable to obtain an approval of the Sagard Transaction by a specified deadline (further discussed below);
  - (iii) in the event that closing does not take place by a specified deadline (further discussed below); or
  - (iv) in a number of other situations where there is a departure from the restructuring process as contemplated by the SH Agreement, such as if (a) the Applicants abandon the stalking horse process; (b) a trustee in bankruptcy or receiver is appointed over any of the Canadian entities in the PSG Group; (c) the Applicants implement a restructuring process that is not compatible with the transactions contemplated in the SH Agreement; (d) the Applicants obtain interim financing that does not contemplate a transaction consistent with the SH Agreement within the specified timeframe; or (e) there is a breach of the representations and warranties given by the Applicants in the context of the SH Agreement.<sup>5</sup>

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<sup>4</sup> Representing 3.5% of the base purchase price.

<sup>5</sup> It should be noted that in some of these circumstances, the break-up fee becomes payable only upon the occurrence of an Alternative Transaction (as defined in the SH Agreement) within a specific period after termination of the SH Agreement, which could include implementing a plan of compromise or arrangement.

- (e) Sagard Group may be entitled to an expense reimbursement of up to \$3.5 million in some circumstances such as if Sagard Group is not the purchaser because a higher or better offer has been accepted at the auction, or the Sagard Transaction is terminated because PSG has not obtained the required approval of the sale within the specified period; and
  - (f) as part of the purchase price, the Sagard Group is entitled to credit bid a portion or all of its outstanding indebtedness under the Term Loan DIP Facility (as defined below).
23. The above is merely an outline of certain salient aspects of the Sagard Transaction, and readers are invited to refer to the SH Agreement. A redacted version of the SH Agreement will be filed by the Applicants and posted on the Proposed Monitor's website.
24. PSG has engaged Centerview Partners LLC ("**Centerview**") to undertake, *inter alia*<sup>6</sup>, a marketing process to seek out offers for the business in accordance with the proposed sale process and bidding procedures, of which the Applicants will seek approval, amongst other relief, during the week of November 21, 2016 (the "**Comeback Motion**"). Centerview expects to start communicating with prospective purchasers immediately upon the issuance of the Initial Order. The Proposed Monitor has been informed by Centerview that its process is ready and it has a list of approximately 90 prospects that will be contacted immediately and offered the opportunity to sign a non-disclosure agreement, obtain a confidential

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<sup>6</sup> As indicated in the Vendetti Affidavit, Centerview has been retained as financial adviser to the special committee of the board of directors of PSG. In this context Centerview has assisted the Applicants in the discussions with the secured lenders, has participated in the negotiations with Sagard Group, has assisted the Applicants in searching for alternate financing and has assisted the Applicants in seeking out and negotiating with prospective interim financing providers. Centerview is an investment banking and advisory firm.

information memorandum relating to the PSG Group and its operations and access to a virtual data room.

25. The timeline with respect to the bidding process, as contemplated in the SH Agreement, is as follows:

Target Date	Milestone
Week of November 21, 2016 (Comeback Motion)	Approval of bidding procedures and SH Agreement
Wed. Jan. 4, 2017 at 5:00 p.m. EDT	Deadline to submit a Qualified Bid and Deposit (each as defined in the bidding procedures)
Mon. Jan. 9, 2017 at 10:00 a.m. EDT	Auction, which will be held at Paul, Weiss, Rifkind, Wharton & Garrison, LLP, 1285 Avenue of the Americas, New York, New York, 10019
Wed. Jan. 11, 2017 at 10:00 a.m. EDT	Sale Hearing, which will be conducted in the US and Canada, jointly, concurrently or as otherwise determined by the Courts.
February 28, 2017	Closing of Sagard Transaction must occur

26. Due to the current liquidity crisis, the Applicants require interim financing during the pendency of the restructuring process. The Applicants have arranged with the ABL Lenders and the Sagard Group to provide interim financing through an operating line of credit and a term loan, respectively (together, the “**DIP Financing**”). The DIP Financing is discussed in greater detail later in this Report.
27. The proposed timeline as set out in the SH Agreement was developed through negotiations between PSG and the Sagard Group. The Proposed Monitor has been informed that business

reasons exist to support the accelerated timeline, including the necessity to maintain the brand image in the market, the possibility that professional athletes who act as brand ambassadors may be reluctant to support a brand undergoing a protracted restructuring process, and the necessity to provide certainty to the marketplace that the business is stable in order to generate sales.

28. Centerview has advised that, in its view, the sale process timeline is not uncommon. Centerview has indicated that it has managed sale processes in the context of a bankruptcy proceeding that are shorter, and that it is confident that a robust marketing process can be carried out within the contemplated timeline. Centerview has advised that it has already received a substantial amount of interest on an unsolicited basis from potential bidders.
29. The Proposed Monitor is of the view that the contemplated milestones are tight relative to other sale processes of this nature but they are achievable. In light of this, the Proposed Monitor intends to monitor all communications between Centerview and potential bidders closely and, to the extent practicable, directly, and in keeping with the Proposed Monitor's duties, so as to be in a position to comment definitively on the efficacy and robustness of the market canvass and the results thereof.
30. It should be noted that the SH Agreement provides for a right to terminate the SH Agreement if certain milestones are not met, such as if an order approving the Sagard Transaction is not made by January 16, 2017 or if a closing does not take place by February 16, 2017.
31. The Proposed Monitor, if appointed, will be providing a further report on the bidding procedures and the SH Agreement in connection with the motion to approve same. The

Applicants are not seeking approval of the bidding procedures or the SH Agreement on the return of the initial application.

## **FOREIGN PROCEEDINGS**

32. In view of practical considerations, proceedings have been initiated only in respect of the PSG Group entities operating in Canada and in the US, through parallel proceedings under the *CCAA* and the *Code*. No insolvency proceedings are presently contemplated in respect of the foreign affiliates in Europe or in Hong Kong, or in foreign jurisdictions in respect of the Applicants (other than the US). The rationale for limiting the insolvency proceedings to Canada and the US has been discussed with the Proposed Monitor. Essentially, the decision to refrain from filing in jurisdictions other than Canada and the US is due to the number of proceedings that would be required, the related cost and delays that would result from the commencement of proceedings in each jurisdiction, and uncertainty about the effectiveness of the relief that would be obtained if proceedings were taken. As such, the Applicants' decision to refrain from taking proceedings in jurisdictions other than Canada and the US is based on practical concerns.
33. As indicated earlier in this Report, the Applicants chose to file parallel proceedings under the *CCAA* and the *Code*, in that each of the Applicants is subject to proceedings under the *CCAA* and under Chapter 11 of the *Code*, instead of choosing to file main proceedings in one jurisdiction and file ancillary proceedings under Part IV of the *CCAA* or under Chapter 15 of the *Code*, as the case may be.
34. The decision to file parallel proceedings rather than a main and an ancillary proceeding has been discussed with the Proposed Monitor and its counsel. The Proposed Monitor understands that the decision stems from a legal analysis by the Applicants' counsel in both



Canada and the US, and from preferences expressed by the DIP Lenders (as defined below), to alleviate uncertainties regarding the location of the center of main interest of some of the entities, jurisdictional issues and related matters that could delay or disrupt the sale process that is subject to a short timeline.

35. The existence of parallel proceedings under the *CCAA* and the *Code* will likely demand an increased degree of coordination between the Courts in each jurisdiction, in view of the concurrent proceedings and possible conflicting provisions of the *CCAA* and the *Code*. PSG's counsel proposes to manage this issue through the implementation of a Cross Border Protocol. The Proposed Monitor understands that a Cross Border Protocol will be submitted to the Court for review and approval in the Comeback Motion.

#### **CASH FLOW FORECAST**

36. The Applicants have prepared a statement of projected cash flow (the "**Cash Flow Forecast**"), on a weekly basis, for the 13 weeks ending January 27, 2017. The Cash Flow Forecast is accompanied by the representations of the Applicants as prescribed, and by notes outlining the significant assumptions made in preparing the Cash Flow Forecast. The Cash Flow Forecast, the representations of the Applicants and the notes outlining the assumptions are appended to this Report as Appendix "**B**".
37. The Cash Flow Forecast is presented on a consolidated basis for all of the Applicants and their foreign subsidiaries. In the Affidavit, Management asserts that cash flow projections on a non-consolidated basis are unavailable, due to the complexity of the corporate structure of the PSG Group and the time delays that would be required to prepare such non-consolidated cash flow projections on an entity-by-entity basis. Management further asserts that non-consolidated cash flow projections on an entity-by-entity basis would be of questionable

relevance in view of the degree of interrelationship in the activities of the various entities comprising the PSG Group.

38. Although entity-by-entity statements of projected cash flows are not available, Management, with the assistance of the CRO, has estimated that those subsidiaries of the PSG Group located in Europe will realize net positive cash flows of approximately \$26 million and those subsidiaries of the PSG Group located in Canada will realize net positive cash flows of approximately \$7.5 million for the 13 week period ended January 27, 2017.
39. The consequence of not having cash flow projections on an entity-by-entity basis is that it is difficult to estimate or monitor the possible impact of the cash flow on one group of creditors as compared to another, in respect of activities after the Initial Order is made.
40. Although it would be preferable to have access to cash flow projections on an entity-by-entity basis, the Proposed Monitor understands and agrees there is a logistical difficulty in generating information to that level of detail. The Proposed Monitor understands that the format of the projection and the detail provided, as presented in the Cash Flow Forecast, is acceptable to the interim financing lenders (discussed later in this Report).
41. Furthermore, the proposed Sagard Transaction is expected to generate significant funds in excess of the amounts due to the secured creditors, and the proposed Initial Order contemplates an Intercompany Charge (the “**Intercompany Charge**”) to protect the interests of each individual estate, which could be paid from the excess funds over the amounts due to the secured creditors. The existence of the Intercompany Charge will address the possible impact of the operations on one group of creditors as compared to another, in the period

following the Initial Order. To the extent that certain entities generate a positive cash flow, the Intercompany Charge should protect the interest of those entities' creditors.

42. In view of the foregoing, the Proposed Monitor considers that the Cash Flow Forecast prepared by PSG provides a sufficient level of detail in the circumstances.
43. The Applicants have requested a stay of proceedings until November 30, 2016 (the "**Stay Period**"). Based on the Cash Flow Forecast and anticipated DIP Financing, the Applicants have sufficient liquidity to fund ongoing operations during the Stay Period.
44. The Cash Flow Forecast, including the notes attached thereto for the 13 weeks ending January 27, 2017, has been prepared by Management for the purpose described in the notes accompanying the Cash Flow Forecast, using probable and hypothetical assumptions set out in the said notes.
45. The Proposed Monitor's review consisted of inquiries, analytical procedures and discussion related to information supplied by certain of the Management and employees of the Applicants. Since hypothetical assumptions need not be supported, the procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the Cash Flow Forecast. The Proposed Monitor also reviewed the support provided by Management for the probable assumptions, and the preparation and presentation of the Cash Flow Forecast.
46. Based on this review, nothing has come to the Proposed Monitor's attention that causes it to believe that, in all material respects:
  - (a) the hypothetical assumptions are not consistent with the purpose of the projection;

- (b) as at the date of this Report, the probable assumptions developed by Management are not suitably supported and consistent with the plans of the Applicants or do not provide a reasonable basis for the projection, given the hypothetical assumptions; or
  - (c) the Cash Flow Forecast does not reflect the probable and hypothetical assumptions.
47. Since the Cash Flow Forecast is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, the Proposed Monitor expresses no assurance as to whether the Cash Flow Forecast will be achieved. The Cash Flow Forecast has been prepared solely for the purpose described in the notes accompanying the Cash Flow Forecast, and readers are cautioned that it may not be appropriate for other purposes.

## INTERIM FINANCING

48. The Cash Flow Forecast prepared by the Applicants suggests that the Applicants will need to borrow funds imminently in the course of the proceedings under the CCAA.
49. The Applicants have retained the services of Centerview, to assist it (*inter alia*) in putting in place the required interim financing. The Proposed Monitor understands that the Applicants, with the assistance of Centerview, determined that obtaining interim financing from a third party would be extremely challenging, unless such facility was provided either junior to the ABL Facility and Term Loan Facility, on an unsecured basis, or paired with a refinancing of the existing indebtedness. As such, the Applicants decided to focus their efforts on negotiating DIP Financing with its current lenders and stakeholders. The Proposed Monitor understands that the decision to refrain from subjecting the search for interim financing to a formal competitive marketing process was further based on the following:

- (a) the need for expediency, in view of the tight timelines available to seek out a new source of funds. The existing lenders and stakeholders approached for the interim financing already have knowledge of the issues surrounding the Applicants, which decreases execution time;
  - (b) the complexity involved in putting in place interim financing in both Canada and in the US, in the context of concurrent proceedings, while respecting the requirements for adequate protection in the US and the inter-lender agreements between the ABL Lenders and the Term Loan Lenders that provide for the priority ranking of the secured lenders over the assets of Applicants; and
  - (c) the belief that in view of the existing charges against the assets and the very limited availability of unencumbered assets, there would be little or no interest for third parties to act as interim financing providers.
50. The Proposed Monitor is informed that Centerview had discussions with the ABL Lenders, the Term Loan Lenders and the Sagard Group with a view to obtaining interim financing offers during the pendency of the proceedings, and that Centerview recommended, and PSG selected, offers from two groups, as follows:
- (a) A group comprised of members of the ABL Lenders (“**ABL DIP Lenders**”), will provide an operating loan facility of \$200 million (the “**ABL DIP Facility**”) pursuant to an ABL DIP Credit Agreement (the “**ABL DIP Credit Agreement**”). The advances are expected to be made progressively and on an as-needed basis. All receipts of the Applicants will be applied to progressively replace the existing indebtedness under the ABL Credit Agreement, which is in the amount of \$160

million. Accordingly, the facility provided by the ABL DIP Lenders is estimated provide up an additional \$25 million of liquidity as compared to what is currently provided under the ABL Facility (availability depends on the levels of accounts receivable and inventories, comprising the borrowing base). The advances are intended to finance current operations and to pay expenditures pertaining to the restructuring process. The amount available under this operating line of credit is limited through a borrowing base calculation.

- (b) The Sagard Group (the “**Term Loan DIP Lenders**” and together with the ABL DIP Lenders, the “**DIP Lenders**”), will provide a term loan facility (the “**Term Loan DIP Facility**” and together with the ABL DIP Facility, the “**DIP Facilities**”) in the amount of \$361.3 million pursuant to a Term Loan DIP Credit Agreement (the “**Term Loan DIP Credit Agreement**” and together with the ABL DIP Credit Agreement, the “**DIP Agreements**”). The advances are expected to be made progressively as the funds are needed. The Term Loan DIP Facility will be applied to refinance the existing indebtedness under the Term Loan Credit Agreement, in the amount of approximately \$331.3 million, to finance operations and to pay expenditures pertaining to the restructuring process. Accordingly, the Term Loan DIP Facility will provide approximately \$30 million in new liquidity to fund ongoing operating and capital expenses during the restructuring proceedings.
51. The DIP Facilities appear consistent with the Applicants’ liquidity needs, as presented in the Cash Flow Forecast.
52. The ABL DIP Facility is intended to be available in part immediately. The Term Loan DIP Facility is intended to be available after the Comeback Motion.

53. The DIP Facilities are intended to coordinate in conjunction with each other, whereby both are secured by charges over all assets of the Applicants (the “**DIP Collateral**”).
54. The DIP Lenders have entered into a Post-Petition Intercreditor Agreement to determine the respective priorities over the DIP Collateral. Within these parameters, the charges created to secure the DIP Facilities are intended to rank as follows as compared to other charges:
- (a) after the Administration Charge;
  - (b) before the existing security of the ABL Lenders, with respect to the ABL DIP facility;
  - (c) after the existing security of the Term Loan Lenders (until refinanced), with respect to the Term Loan DIP Facility; and
  - (d) before the D&O Charge and the Intercompany Charge.

The fees payable under the DIP Facilities are summarized below:

Type of fee	ABL DIP Loan	DIP Term Loan <sup>7</sup>
Interest rate	approx. 6%	8%
Letters of credit	.125%	n/a
Unused line fee	.5%	1%
Commitment fee	\$600,000	1% on amount used for refinancing Term Loan Facility; 3% on new liquidity
Agent fee	\$120,000	\$100,000

<sup>7</sup> These fees are payable in addition to those that may become payable under the SH Agreement.

55. The proposed Term Loan DIP Facility also contemplates prepayment fees, but the Proposed Monitor has assumed there would not be any prepayments other than in circumstances where the prepayment fee would be Nil.
56. Based on the fee structure set out in the above table and the expected timing of the draws as provided in the Cash Flow Forecast, the Proposed Monitor can estimate that the fees payable to the DIP Lenders in order to put in place and maintain each facility, total approximately \$1.2 million for the ABL DIP Facility and \$4.4 million for the Term Loan DIP Facility, before taking into consideration regular interest charges.
57. The DIP Facilities are each scheduled to mature on February 28, 2017 (the “**Maturity Date**”).
58. The security sought by each of the DIP Lenders is essentially the same security as that which presently exists to secure the ABL Facility and Term Loan Facility. There are two additional subsidiaries of the PSG Group that are not currently encumbered by the ABL Facility and Term Loan Facility, which will be included in the security provided under the DIP Facilities. These are PSG Innovation Corp. and PSG Innovation Inc. The Proposed Monitor understands that the assets of these entities consist of intellectual property.
59. The Proposed Monitor supports the request for authorization to borrow funds on a basis consistent with that described in the proposed DIP Agreements. This support relies on the fact that the Applicants are facing a looming liquidity crisis in the very short term and the Applicants, Centerview and the CRO have determined that there is little alternative other than to enter into the proposed DIP Agreements. Further, the DIP Financing is necessary to continue with the proposed Sagard Transaction.



**AUTHORIZATION OF CERTAIN PRE-FILING AND POST-FILING PAYMENTS****Essential Suppliers**

60. As mentioned earlier in this Report, no proceeding has been commenced or is contemplated in foreign jurisdictions, other than the US, due to the number of proceedings that would be required, the related cost and delays that would result from the inception of proceedings in each jurisdiction, and uncertainty about the effectiveness of the relief that would be obtained if proceedings were taken. As such, the Applicants' decision to refrain from taking proceedings in jurisdictions other than Canada and the US is based on practical concerns. The Proposed Monitor considers that this decision is reasonable in the circumstances.
61. Considering that foreign suppliers are an important part of the supply chain and that the Applicants do not believe they will be able to convince such suppliers to continue shipping merchandise without their receiving payment of the arrears on their accounts, the Applicants have sought the ability to pay pre-filing obligations owing to foreign vendors that Management deems are critical to the Applicants' operations.
62. Management, with the assistance of the CRO, has analyzed the list of foreign suppliers and developed a provision for payments of arrears to foreign suppliers, in the amount of \$19.2 million. The basis of calculation and assumptions made in developing this estimate were discussed with the Proposed Monitor. Based on the explanations received, the Proposed Monitor considers that the estimate is reasonable in the circumstances.
63. Management, with the assistance of the CRO, has also analyzed the list of domestic suppliers and came to the conclusion that certain of these suppliers may require payment of some of the arrears in their accounts, in order to ensure a continued source of supply without disruption to the Applicants' operations. In this regard, Management, with the assistance of

the CRO, has developed a provision for payment of arrears of \$1.2 million. The basis of calculation and assumptions made in developing this estimate were discussed with the Proposed Monitor. Based on the explanations received, the Proposed Monitor considers that the provision is reasonable in the circumstances.

**Shippers, warehousemen and other liens claimants**

64. The Applicants have identified a risk that some creditors may seek to exercise a right of retention, which may disrupt on-going operations, and is seeking authorization from the Court, through the Initial Order, to pay these amounts with the consent of the Monitor. The Proposed Monitor considers that this request is reasonable.

**Customer programs**

65. The Applicants assert that it is necessary for them to continue honouring certain customer programs, in order to maintain the confidence of the customer base and preserve the going-concern value of the business. The Proposed Monitor understands that the customer programs include items such as volume rebates, coop advertising, replacement of defective merchandise, product warranty and other similar client programs and considers that this request is reasonable.

**FINANCIAL THRESHOLDS CONTEMPLATED IN THE INITIAL ORDER**

66. The Initial Order provides for a number of charges and financial thresholds that are described herein:

**Administration Charge**

67. The Administration Charge as described in the Initial Order provides for an amount of \$7.5 million for the Monitor, the Monitor's Canadian and U.S. legal counsel, the Applicants' Canadian and U.S. legal counsel, Centerview, the CRO and counsel for the Applicants'

directors and officers, as security for the professional fees and disbursements incurred both before and after the making of the Initial Order in respect of these proceedings, in addition to the retainers already provided. The Administration Charge threshold has been established based on the various professionals' previous history and experience with large cross border restructurings of similar magnitude and complexity. The Proposed Monitor believes that such charge is required and reasonable under the circumstances.

### **D&O Charge**

68. The directors' and officers' charge (the "**D&O Charge**") as described in the Initial Order provides for an amount of \$7.5 million to indemnify the Applicants' directors and officers from and against all costs, charges, expenses, claims, liabilities and obligations which may arise on or after the date of the Initial Order provided that the liability relates to his or her capacity as director and/or officer and that the costs, charges, expenses, claims, liabilities and obligations are not attributable to a gross or intentional fault of the director or officer.
69. The amount of the D&O Charge was established based on Management's estimate of employee costs and sales taxes that might be outstanding in the periods between the payment of the related obligations. The estimate takes into consideration hourly and salaried payroll, vacation pay, fringe benefits, and sales taxes. Based on the information presented, the Proposed Monitor believes that such charge is required and reasonable under the circumstances.

### **Intercompany Charge**

70. As mentioned earlier in this Report, the proposed Initial Order contemplates an Intercompany Charge to protect the interests of each individual estate, in the event of a

transfer of value from one entity to another during the pendency of the restructuring proceedings.

71. The Intercompany Charge as contemplated in the Initial Order would rank below the other charges created through the Initial Order and below the existing security of the DIP Lenders. The Proposed Monitor understands that the amount secured by the Intercompany Charge would represent a priority claim in the proceedings under the *Code*, providing a level of protection comparable in priority ranking as the ranking contemplated in the Initial Order.
72. It is difficult at this juncture to ascertain whether the Intercompany Charge is sufficient to protect the interest of each individual estate. However, considering that the SH Agreement contemplates that there should be substantial funds available after the payment of the secured creditors' claims, the Intercompany Charge appears to offer some measure of protection to the individual estates. In view of the foregoing, the Proposed Monitor considers that the request to establish an Intercompany Charge, and the ranking of such charge, is reasonable in the circumstances.

#### **Asset sales**

73. The Initial Order contemplates some level of discretion of the Applicants in selling or disposing of assets without a specific authorization from the Court. The requested discretionary authority is intended to avoid cluttering the Court with approvals of transactions that are not significant, and is premised on the general power of the Court to make orders, as provided in section 11 of the *CCAA*.
74. The discretion contemplated in the Initial Order would be available to the Applicants only with the approval of the Monitor, and only inasmuch as the amounts of the proposed transactions do not exceed \$1,000,000 in the aggregate, and is not a transaction with a party

that would be considered a related party (as defined in section 2(2) of the *CCAA*). The Proposed Monitor considers that the above request of the Applicants is reasonable.

#### **UPCOMING RESTRUCTURING MEASURES**

75. As mentioned earlier in this Report, the restructuring measures contemplated by the Applicants are expected to progress at a very rapid pace. These include:

- (a) Approval of a Cross Border Protocol (to be sought in the Comeback Motion);
- (b) Approval of a sale process and bidding procedures (to be sought in the Comeback Motion);
- (c) Approval of each a key employee retention plan and key employee incentive plan;
- (d) Final approval of the DIP Facilities (to be sought in the Comeback Motion);
- (e) Extension of the Stay Period; and
- (f) Approval of a stalking horse order.

#### **OVERALL COMMENTS AND CONCLUSIONS**

76. The timelines contemplated in the Applicants' restructuring process are aggressive but reasonably achievable. While the timelines are tight and meeting the milestones set out in the SH Agreement may be challenging, the Proposed Monitor believes that the Applicants' proposed approach to managing these challenges are appropriate in the circumstances and the Monitor will participate in the process directly so as to be in a position to assist the Applicants and to report to the Court definitively.


77. The SH Agreement appears to provide a strong basis to enhance the likelihood of a viable business emerging from the restructuring process, through a sale of assets, as the SH Agreement provides for a value that is significantly higher than the secured debt, allows an opportunity to optimize value for the Applicants and their stakeholders, preserves employment for a significant number of employees and preserves the business for the benefit of their customers and suppliers.
78. Although the Proposed Monitor has been provided full access and disclosure, it has only recently become involved. Based on the Proposed Monitor's review thus far, the Applicants have displayed diligence, good faith and proper intentions in pursuing these restructuring proceedings.
79. In view of the foregoing and the information EY has received since its recent engagement, EY considers that the restructuring efforts implemented by the Applicants in the proceedings herein are reasonable.

All of which is respectfully submitted this 31<sup>st</sup> day of October, 2016.

**ERNST & YOUNG INC.**

In its capacity as the proposed monitor  
in the matter of the proposed compromise and  
arrangement of Performance Sports Group Ltd. *et al.*

Per:



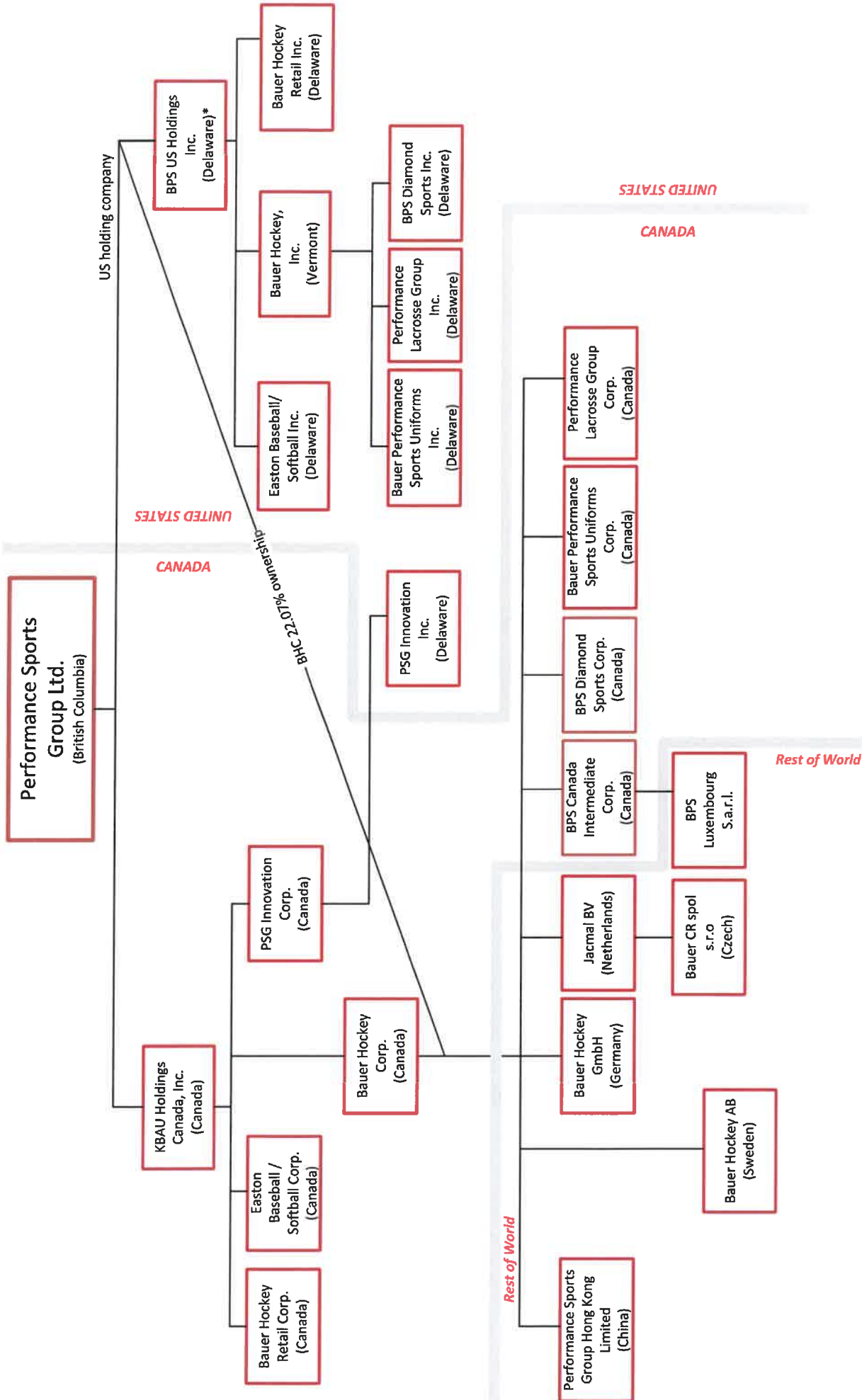
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Brian M. Denega, CPA, CA, CIRP, LIT  
Senior Vice President

Jean-Daniel Breton, CPA, CA, FCIRP, LIT  
Senior Vice President

Martin Daigneault, CPA, CA, CIRP, LIT  
Senior Vice President

Appendix A



# PERFORMANCE [PSG LETTERHEAD]

## SPORTS GROUP

In the matter of the proposed compromise and arrangement of Performance Sports Group Ltd. ("PSG"), Bauer Hockey Corp., Bauer Hockey Retail Corp., Bauer Performance Sports Uniform Corp., BPS Canada Intermediate Corp., BPS Diamond Sports Corp., Easton Baseball/ Softball Corp., KBAU Holdings Canada, Inc., Performance Lacrosse Group Corp., PSG Innovation Corp., Bauer Hockey Retail Inc., Bauer Hockey Inc., Bauer Performance Sports Uniform Inc., BPS Diamond Sports Inc., BPS US Holdings Inc., Easton Baseball/ Softball Inc., Performance Lacrosse Group Inc., PSG Innovations Inc. (collectively with PSG, the "Applicants" or the "PSG Entities")

### Debtors' Prescribed Representations with Respect to Cash Flow Forecast

In connection with the application by the PSG Entities for an initial order under the *Companies' Creditors Arrangement Act*, the management of PSG has developed the assumptions and prepared the attached statement of projected cash flow of the PSG Entities for the 13-week period from October 31, 2016 to January 27, 2017 (the "Cash Flow Statement").

The hypothetical assumptions on which the Cash Flow Statement is based are reasonable and consistent with the purpose described in the notes accompanying the Cash Flow Statement, and the probable assumptions are suitably supported and consistent with the plans of the PSG Entities and provide a reasonable basis for the projections. All such assumptions are disclosed in the notes to the Cash Flow Statement (the "Notes").

Since the projections are based on assumptions regarding future events, actual results will vary from the information presented, and the variations may be material.

The projections have been prepared solely for the purpose described in the notes accompanying the Cash Flow Statement, using the probable and hypothetical assumptions set out in the Notes. Consequently, readers are cautioned that the Cash Flow Statement may not be appropriate for other purposes.

DATED AT Exeter, NH, this 30 th day of October, 2016.

Mark Vendetti, Executive Vice President/Chief Financial Officer  
For the PSG Entities referred to hereinabove



Performance Sports Group  
13-Week Cash Flow Forecast

(\$ in 000s)

	1	2	3	4	5	6	7	8	9	10	11	12	13	Total 13-Week Forecast Period
Week Ended:	11/4/16	11/11/16	11/18/16	11/25/16	12/2/16	12/9/16	12/16/16	12/23/16	12/30/16	1/6/17	1/13/17	1/20/17	1/27/17	
<b>Total Receipts</b>	\$ 5,984	\$ 7,557	\$ 9,557	\$ 8,557	\$ 13,008	\$ 13,135	\$ 14,135	\$ 14,135	\$ 14,135	\$ 11,068	\$ 8,557	\$ 8,557	\$ 8,557	\$ 136,945
<b>Cash Disbursements:</b>														
Payroll, Benefits and Temps.	-	(2,007)	(703)	(1,800)	(1,002)	(1,585)	(1,086)	(1,741)	(1,001)	(1,560)	(1,084)	(1,632)	(996)	(16,196)
Vendor Spend	(113)	(5,934)	(5,634)	(6,292)	(4,864)	(5,675)	(5,375)	(5,375)	(6,267)	(5,437)	(4,997)	(4,997)	(4,997)	(65,957)
Utilities	-	(41)	(41)	(45)	(33)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(486)
Insurance	(148)	-	-	-	(148)	-	-	-	-	(148)	-	-	-	(444)
Property, Sales and Other Taxes	-	(65)	(300)	(1,460)	(70)	-	(200)	(91)	(625)	(145)	-	(200)	(805)	(3,961)
Facilities / Rent / Leases	(531)	-	-	-	(531)	-	-	-	-	(531)	-	-	-	(1,592)
Other Operating Disbursements	(149)	(1,039)	(1,039)	(1,133)	(891)	(1,082)	(1,082)	(1,082)	(1,082)	(1,066)	(1,063)	(1,063)	(1,063)	(12,837)
<b>Total Operating Disbursements</b>	\$ (941)	\$ (9,087)	\$ (7,717)	\$ (10,731)	\$ (7,539)	\$ (8,384)	\$ (7,784)	\$ (8,331)	\$ (9,016)	\$ (8,927)	\$ (7,184)	\$ (7,932)	\$ (7,901)	\$ (101,473)
<b>Total Operating Cash Flow</b>	\$ 5,043	\$ (1,529)	\$ 1,840	\$ (2,173)	\$ 5,470	\$ 4,752	\$ 6,352	\$ 5,805	\$ 5,120	\$ 2,141	\$ 1,373	\$ 625	\$ 656	\$ 35,473
Capex	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Payments	(720)	(92)	(430)	(94)	(164)	(179)	(29)	(29)	(29)	(183)	(209)	(209)	(209)	(1,855)
Professional Fees	-	-	(71)	-	(10,941)	-	(106)	-	(2,061)	(543)	-	-	-	(14,442)
Other Non-Operating Disbursements	-	-	-	-	-	-	(5,145)	-	-	-	(4,405)	-	-	(9,550)
<b>Total Non-Operating Disbursements</b>	\$ (720)	\$ (206)	\$ (690)	\$ (608)	\$ (11,212)	\$ (265)	\$ (5,442)	\$ (115)	\$ (2,177)	\$ (806)	\$ (4,694)	\$ (364)	\$ (289)	\$ (27,586)
<b>Total Chapter 11 / CCAA Items</b>	-	(4,450)	(4,150)	(4,150)	(4,150)	(4,150)	(4,150)	(2,500)	-	-	-	-	-	(27,700)
<b>Total Disbursements</b>	\$ (1,661)	\$ (13,743)	\$ (12,557)	\$ (15,488)	\$ (22,900)	\$ (12,799)	\$ (17,375)	\$ (10,946)	\$ (11,192)	\$ (9,734)	\$ (11,878)	\$ (8,296)	\$ (8,190)	\$ (156,759)
<b>Net Cash Flow</b>	\$ 4,323	\$ (6,186)	\$ (2,999)	\$ (6,931)	\$ (9,892)	\$ 337	\$ (3,240)	\$ 3,190	\$ 2,943	\$ 1,335	\$ (3,321)	\$ 261	\$ 367	\$ (19,814)
<b>Beginning Cash Book Balance</b>	\$ 0	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 11,705	\$ 11,705	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	
<b>Net Cash Flow (excl. Draws/Paydowns)</b>	4,323	(6,186)	(2,999)	(6,931)	(9,892)	337	(3,240)	3,190	2,943	1,335	(3,321)	261	367	
<b>Prepetition Revolver Draws/(Paydowns)</b>	(5,984)	(7,557)	(9,557)	(8,557)	(13,008)	(13,135)	(14,135)	(14,135)	(14,135)	(11,068)	(8,557)	(8,557)	(8,557)	
<b>DIP Revolver Draws/(Paydowns)</b>	9,161	13,743	12,557	15,488	22,900	12,799	10,141	9,145	9,145	9,046	8,482	8,296	8,190	
<b>Delayed Draw DIP Term Loan Draws/(Paydowns)</b>	-	-	-	-	4,205	-	3,029	1,801	2,048	688	3,396	-	-	
<b>Ending Cash Book Balance (Excl. Restricted Cash)</b>	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 11,705	\$ 11,705	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	
<b>Restricted Cash</b>	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	
<b>Ending Cash Book Balance (Incl. Restricted Cash)</b>	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 15,705	\$ 15,705	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	

**HYPOTHETICAL ASSUMPTIONS TO THE CASH FLOW FORECAST**  
**For the 13 weeks ending January 27, 2017**

**In the Matter of the Chapter 11 and CCAA Proceedings of Performance Sports Group Ltd. ("PSG") and the Other Applicants and Partnerships Identified in the Initial Order (collectively, the "Entities")**

**Disclaimer:** In preparing this cash flow forecast (the "**Forecast**"), PSG has relied upon unaudited financial information and PSG has not attempted to further verify the accuracy or completeness of such information. The Forecast includes estimates assumptions discussed below with respect to the requirements and impact of a filing under Chapter 11 and the *Companies' Creditors Arrangement Act* ("**CCAA**"). Since the Forecast is based on assumptions about future events and conditions that are not ascertainable, the actual results achieved during the Forecast period will vary from the Forecast, even if the assumptions materialize, and such variations may be material. There is no representation, warranty of other assurance that any of the estimates, forecasts or projections will be realized.

**Purpose:** The Forecast assumes that PSG files for protection under Chapter 11 and CCAA on October 31, 2016. PSG has prepared the Forecast based primarily on historical results and PSG's current expectations. The forecast includes cash receipts and disbursements from all PSG entities, including US, Canada and Rest of World. The Forecast is presented in thousands of US dollars. Receipts and disbursements denominated currencies other than US dollars have been converted into US dollars. Assumptions made in preparing the projected cash flow statement are presented hereunder.

1. The purpose of this cash flow forecast is to estimate the liquidity requirements of PSG during the 13-week period for the weeks ending November 4, 2016 to January 27, 2017.
2. Receipts are based upon PSG's latest sales forecast using days sales outstanding assumptions by sport (i.e. hockey, baseball, etc.) based on historical run rates to estimate cash receipts.
3. Employee costs include payroll, payroll taxes, employee benefits costs for salaried and hourly employees, and other payroll related costs and are forecast based on historical run-rates and include projected non-executive severance payments to be made during the period.
4. Vendor spend includes payments to vendors based on forecast finished goods and raw materials purchasing requirements, outbound/inbound freight and other transportation related costs, warehousing costs, marketing costs and research & development costs.
5. Other operating costs include rent and occupancy expenses, sales taxes, utilities, insurance premiums, and other operating expenses. These are forecast based on historical run rates and the company's latest thinking forecast.
6. Sales taxes (referenced above) reflect the net QST, HST, and GST amounts remitted (collected) to/(from) the provinces and federal governments in respect of prior month's activity. Payments are generally made one month in arrears for the prior month's collections.

7. Capex is estimated based on the capital spend requirements needed to maintain the business in the normal course.
8. Interest payments include all payments relating to PSG's borrowings during the forecast period including interest payments on all facilities, commitment / origination fees, maintenance fees and unused line fees.
9. Professional fees include fees of the Monitor, Monitor's counsel, US Trustee, consultants, advisors, and lawyers involved in the Chapter 11 and CCAA Proceedings.
10. Borrowing / (repayments) on the various facilities are calculated based on the cash balance requirements from post-filing operating disbursements. All cash receipts are to be applied against the amounts outstanding on the pre-petition ABL and all disbursements will be funded using DIP borrowings.